

Powerful Communication

It's about Perceptions, Beliefs & Values



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- $\hbox{$^\bullet$CA presentation 3: Powerful Communication} \hbox{$\rm It's about Perceptions,} \\ \hbox{$\rm Beliefs \& Values 2 hours}$
- •Taking pride in excellence has been the hallmark of peak performers for centuries. Honoring the Best in You is all about exploring your priorities and passions and capitalizing on your skills and gifts. It's about honoring what is important to you now and making purposeful choices about what you want to do. This session will inspire you to put this power to work in your life and be prepared to create a major breakthrough. Together we are the honorable champions of the Chiropractic Principle.

Effective Communication



Perceptions, Beliefs & Values

BREAKTHROUGH Effective Communication

- •Effective communication is the process of exchanging ideas, thoughts, opinions, knowledge, and data so that the message is received and understood with clarity and purpose.
- •When we communicate effectively, both the $\ensuremath{\text{sender}}$ and $\ensuremath{\text{receiver}}$ feel satisfied.



BREAKTHROUGH Perception, Beliefs, & Values

In a single day, healthcare workers can speak to people of varying educational, cultural and social backgrounds and they must do so in an effective, caring and professional manner.



TO EFFECTIVELY TO EFFECTIVELY
COMMUNICATE, WE MUST
REALIZE THAT WE ARE
ALL DIFFERENT IN THE
WAY WE PERCEIVE THE
WORLD AND USE THIS
UNDERSTANDING AS A GUIDE TO OUR COMMUNICATION WITH OTHERS

BREAKTHROUGH Defining Perception, Beliefs, & Values PERCEPTION BELEIFS VALUES

- •A way of regarding, understanding, or interpreting something
- •Are assumptions we hold to be true
- Arise from learned experiences from the cultural and environmental situations
- Are not based on information from the past and they are not contextual
- Are universal
- •Are based on what is important to us

BREAKTHROUGH Perception vs. Beliefs

•Is perception based on personal beliefs?

- •For decades, research has shown that our perception of the world is influenced by our expectations.
- $\begin{tabular}{ll} \bullet \textbf{These expectations, also called "prior beliefs,"} \\ \end{tabular}$ help us make sense of what we are perceiving in the present, based on similar past experiences.



BREAKTHROUGH Perception vs Values

•How can values influence perception?

- •Values are established throughout life as a result of accumulating life experiences.
- •The values that are important to people tend to affect:
- •The types of decisions they make
- •How they perceive their environment
- Their actual behaviors
- •Perception (how we see the world) is significantly impacted by culture (values). This includes:
- •The way an individual learns
- ·How they view other cultures
- •and even how they view healthcare



BREAKTHROUGH Decision Process

- •Beliefs affect an individual's perception of reality by creating filters that are applied at the beginning of the decision-making process to evaluate the facts.
- •This perception of reality affects our conclusions and decisions.
- •When we use our values to make decisions we focus on what is important to us.
- •A patient's perception, beliefs & values will influence their decision to accept care based on what we communicate to the patient.





Effective Communication

Defining Communication With Staff & Patients

BREAKTHROUGH #1 Communication With Staff

- •Effective Communication in the workplace is important because it boosts employee:
- •Engagement
- •Collaboration & Cooperation
- Productivity
- $\bullet Satisfaction$
- Protects Work Relationships
- •Ultimately, effective workplace communication helps drive better results for individuals, teams, and organization.



BREAKTHROUGH #2 Communication With Patients

- •Ineffective Communication can cause unhappy patients.
- •68% of unhappy patients feel the staff is indifferent to their needs and go elsewhere.
- •The average unhappy patient will:
- •Share a negative experience with 9 other people
- •Remember the incident for 23.5 years
- •91% of those who don't complain will never return
- •The average happy patient will talk about the pleasant experience for 18 months.
- •83% of sales are based on the customer liking the salesperson.



BREAKTHROUGH Communication = Customer Service

- •Effective Communication is the foundation of Great Customer Service.
- •Healthcare or "Sickcare" has gone the opposite direction of great customer service.
- •Effective Communication:
 - •Really listen
 - •Process all the information
 - •Look at the whole patient
 - •Communicate back to the patient



BREAKTHROUGH How Do We Communicate?

3 Levels of Communication

- •Level 1: Communication Through Words
- •Level 2: Communication Through Actions
- •Level 3: Communication Through Others



BREAKTHROUGH Level 1 Communication Through Words

- •Words are potent; but words on their own have limited power.
- •The ability to speak eloquently does not guarantee impact.
- Some of the very best communicators have very little personal influence.
- •It is very helpful to have a command of language and the ability to tell stories in order to share values and cast a compelling vision.
- •But the use of words as a type of communication is only the very beginning.



Level 2 Communication Through Actions

- •When you couple together compelling words along with consistent action, you get influence.
- •The reason we are all so familiar with this quote is because it describes the difference between level one and level two communication .
- $\bullet \mbox{If you } \mbox{\bf consistently} \mbox{ put into action the words you}$ preach, you will influence others.
- •Example:
- •Did you go above an beyond to help the patient?
- •This action step will ensure that they feel like you care about them.

Actions Louder than words

BREAKTHROUGH Level 3 Communicate Through Others

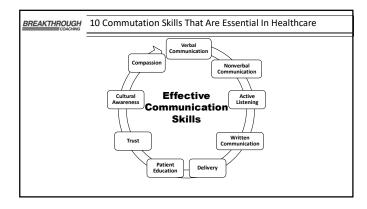
- •Once you master Levels 1 & 2 the people you have influenced will share your message for you.
- •They will influence others the way you influenced
- •Therefore, your influence is multiplied through Level 3 Communication
- •What does that mean for you?
- •Referrals!
- •Referred patients are easier to share your message with because they have already decided to trust you because someone has already shared your message and shared their trust in you.

Influence is Power!



Essential Communication Skills

The Skills Everyone **Should Master**



BREAKTHROUGH #1- Verbal Communication

- •Excellent verbal communication is key.
- •Be Clear
- •Be Likable
- •Be Concise
- •Be Sincere
- •Be Accurate
- •Be Knowledgeable
- •Be Honest •Be Nice
- •It's also important to know your audience and speak appropriately according to their
- •Age
- •Culture
- •Level of health literacy
- •Think: What is the clearest way I can make my point?"



BREAKTHROUGH Think Before You Speak

- •Scripting is the Secret
- By organizing your thoughts in advance you can:
- •Eliminate awkward pauses
- •Relay your information more concisely
- Choose words carefully
- •Avoid using complex, convoluted sentences
- •Aligning:
- •What you mean to say
- •What you actually say
- •And what the person hears



BREAKTHROUGH Why Scripting Is Good

- •Training should be about providing clear scripting.
- •To turn you into mindless robots?
- •When the words are defined for you, you can avoid miscommunication.
- •This frees you up to **really listen** to the patient.



BREAKTHROUGH

"Communication is a skill that you can learn. It's like riding a bicycle or typing. If you're willing to work at it, you can rapidly improve the quality of every part of your life."

-Brian Tracy



BREAKTHROUGH What You Say With Words

- •What you say matters.
- •Let's review some commonly asked questions:
- •Patient: "What is this charge?"
- Answer:
- •"I'll have Susie take care of it."
- $\bullet \mbox{Now the patient thinks, "Oh good! Now I don't owe anything!"$
- •Better Words:
- $\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\mbox{\ensuremath}\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath{\mbox{\ensuremath}\ensuremat$ at your account and get you an answer.

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BREAKTHROUGH What You Say With Words

•Patient: "What are your hours?"

- •Answer: "9-1:00 & 3-6:00."
- •Now the patient thinks: "I get off at 5:00 and then drive to the office. I'll never make it there and be done by 6:00! I just won't schedule any more appointments."
- •In reality, you take your last appointment at 6:00 and she'll have plenty of time.



•"We take appointments from 9-1:00 & 3-6:00."



BREAKTHROUGH What You Should Never Say

- •What you say vs. What they hear.
- •"We are wide open."
- •Says they are not busy. (What's wrong with them?)
- •"We have no openings."
- •Says they are too busy to help me.
- •"I don't know."
- •Says they hire people that don't know anything.



BREAKTHROUGH #2- Nonverbal Communication

- Elements of nonverbal communication
- Facial Expressions
- Simply smiling can go a long way
- No scowling or grimacing
- Eye Contact
- Shows you are interested • Body Language
- · Conveys openness and welcome • Relax your body
- Gestures
- Lean forward it shows you are engaged
- Posture
- Shows you are present
- Tone of voice



BREAKTHROUGH How Do We Communicate Albert Mehrabian's Rule' of Personal Communication. That means 93% of 7% words Communication is not the words! **38% TONE** 55% BODY

BREAKTHROUGH What You Say Without Words

- •We are communicating all the time!
- •Even when we are **not** talking.
- •What are we really saying:
- •Front Desk on mobile phone
- •I'm too busy.
- •Sign that says "Do not knock on window"
- •They do not want to help me.
- •Handing paperwork across the counter •I'm too busy to help you.
- Messy office
- •They don't know what they are doing.



BREAKTHROUGH What You Say Without Words

•What are we saying:

- •Post-it notes everywhere = My message will NEVER be seen by anyone.
- •Outdated paint or décor = The doctor's skills are not current.
- •Cancellation policy = I'm very busy, so I just won't schedule and won't pay a penalty.
- •Teddy bear = We treat kids.



What Does the Patient Say Without Words

- •Your **body language** significantly impacts the way others interpret what you say and your attitude about the conversation.
- •Do the gestures you make, your facial expressions, and your body language align with your message?
- •It's equally important to be able to read the body language of the people you're speaking to.
- Body Position
- •Sitting uncomfortably
- Arms crossed
- Emotional State
- Upset
- Grouchy
- Facial Expressions



BREAKTHROUGH



BREAKTHROUGH #5- Active Listener

- •Being a **good listener** is as important as being a good speaker
- •5 Stages of Active Listening:
- 1. Receiving
- 2. Understanding
- 3. Remembering
- 4. Evaluating
- 5. Responding
- •Active Listening shows that you **genuinely care** about their ideas, and it helps ensure you understand their
- •Summarize what you've heard and ask further questions.
- •This allows you to build trust and rapport much quicker.



BREAKTHROUGH



BREAKTHROUGH How to Listen Disney Style

- •Many organizations view communication as one-way:
- •I talk: You listen.
- •At Disney, they know communication is two-way.
- $\hbox{\bf •Listening} \hbox{ is often more important} \\$ than speaking.
- •Listening alone is not enough listening must be intentional.



BREAKTHROUGH 5 Tips to Improve Intentional Listening

- 1. Listen with purpose:
- •Be deliberate in setting aside time for conversations.
- •(NP exam & ROF)
- 2. Listen to understand, not to evaluate:
- •Intentional listening needs to be free of judgment.
- •Ask, "What is your condition keeping you from doing?"
- •This reveals what the patient truly values.



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5 Tips to Improve Intentional Listening

- 3. Exercise Emotional Control:
- Be self-aware of phrases, behaviors and words that trigger a reaction.
- Don't shut down someone based on personal opinions.
- Questions: Is a patient questioning you or asking you a question?
- \bullet When listening, direct all of your attention to that individual.
- . Don't make mental to-do lists or check the time.
- These signal that you are preoccupied and not invested in the current conversation.
- 5. Show you are engaged
- Make eye contact.
- Sit knee-to-knee.
- Nod your head, but never interrupt.
- Lean forward.



BREAKTHROUGH The Act of Listening

•If you want to become a better listener:

- Stop thinking about what you're going to say while the other person is talking.
- •Think of key points that which you would like to hear more about.
- Make it a habit to use your turn in a conversation to ask a question about what the other person has said, instead of stating your own opinion.
- $\label{eq:total-total-total} \mbox{\bf •This develops } \mbox{\bf rapport very quickly.}$
- •The person will feel more connected to you
- •You will have a better understanding of what they are trying to
- •Remember, you already know what you're thinking; the first part in any conversation should be to understand what the other person is thinking.



BREAKTHROUGH #4- Written Communication

- •Types of Written Communication:
- Text
- •Email
- •Educational Material
- Website
- Marketing material
- •Written communication is easy to misunderstand or misinterpret.
- •Why? Tone and feeling of the reader is only influenced by words.
- •Avoid LOL, capitalization issues, and run in sentences.



BREAKTHROUGH Tips For Written Communication: Text , Email Chat

- •Choose your words:
- •Be Clear
- •Be concise
- •Be thoughtful of your answer
- •Take your time:
- Proofread
- •Be thoughtful of your answer
- •Do be not rushed or distracted
- •Reread both the message to you and the reply to be sure you answered what they asked AND what they didn't ask.
- •Be timely:
- •People except immediate responses



BREAKTHROUGH Tips For Written Communication: Website & Marketing

- •Strategies for effective writing
- •How do you write clear and engaging material?
- 1. Target your audience
- 2. Use an outline
- 3. Answer the 5 W's & H
- 4. Be simple and direct
- 5. Choose strong verbs
- 6. Revise, edit and proofread



BREAKTHROUGH Pre Writing

- 1- Target your audience:
- •Before you begin who, are you writing to?
- •What are their interests, age, personality, location and education level?
- 2- Use an outline:
- •Good writing has a clear purpose.
- •Plan what you want to communicate.
- •Use a clear and easy-to-follow structure.
- •Try posing questions and then answer them.
- •Questions should be searchable phrases.



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BREAKTHROUGH Plan Content

- 3- Answer the 5 W's & H:
- •Who, What, Where, When, Why and How.
- •Who gets the condition?
- •What causes it?
- •Where to go for help?
- •When to seek treatment?
- •Why does the condition happen?
- •How are YOU a solution?



BREAKTHROUGH Choose the Words

- 4- Be simple and direct:
- •Do not use bigger words when a smaller one will work.
- $\bullet \mbox{Use}$ a style that is simple, direct, clear & concise.
- •Eliminate words and sentences that are repetitive, redundant or don't further your purpose.
- •Use a polite and conversational tone.
- •Avoid any jargon, clichés, passive-aggressive language idioms or slang.
- 5- Choose strong verbs:
- •Since verbs are the actions in writing, they are arguably the most important words to choose.
- •Clear, effective writing uses clear, strong verbs.



BREAKTHROUGH Where are the verbs?

•Verbs instill action- most often they are a DO not a Don't

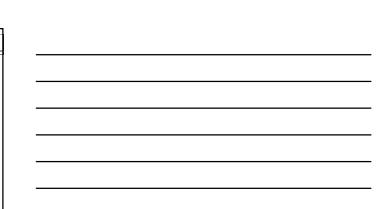
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Carefully Make a Final Copy

- 6- Revise, edit and proofread:
- Revise: the process of looking at the macro view of your work
- •Consider what substantial changes you need to make to improve it.
- · Add, remove or rearrange material.
- Does your tone and details support your overall purpose.
- Edit: the process of looking at the micro view
- Consider each sentence's efficiency.
- Identify errors in grammar, punctuation and spelling.
- Use tools such as Grammarly. • Proofread: the final step
- Have someone else do this!!!!!
- Find typos.
- Adjust formatting.
- •Get a new opinion.



BREAKTHROUGH #5- Delivery Skills

- •Speak with confidence!
- •It will help you build trust and command the respect
- •Factors which can impact your ability to speak confidently:
- Your knowledge
- •Your word choice
- •The tone of your voice
- Your body language
- •Your ability to make direct eye contact with your
- •If you are feeling stressed out or frustrated, be aware of your tone of voice and don't let these emotions leak into your patient interaction.



BREAKTHROUGH Present a Positive Tone

- •How many different Wow's?
- •What do the Wow's say?
- •Use inflection
- •Have your voice go up at the end
- •Smile when you talk
- •Speaking in a monotone voice is a surefire way to show you're disengaged.



Tone Can Create Verbal/Nonverbal Conflict

- •A UCLA study 'Silent Messages' (1971)
- •Demonstrated that when words (verbal) and tone/ body language (non-verbal communication) are in conflict, people will almost always believe the non-verbal message.
- •The Emotional Contagion Effect:
- •Where your emotional state can affect how another person feels.
- •Example:
- •A calm & gentle tone can help de-escalate a distressed or angry patient.
- •If you raise your voice and use a forceful tone, you will likely escalate the patient's distress and anger.



BREAKTHROUGH #6- Patient Education

- •Patient education leads to patient retention.
- •Remember the patient does not know what is in your head!
- ullet Care plans are 2^{nd} nature to us we deal with them every day but a patient has no idea what our plan is unless we tell them.
- •And tell them
- •And..... tell them



BREAKTHROUGH Table Talk

- •What are you talking about during treatment?
- •What are you saying when they are face down on the table?
- •What are you saying on the 3's
- •On visits 3,6 9...
- •Revisit the plan
- •Where they were
- •Where they are ·Where they are going
- "Mr. Smith, look at you your posture it's so much better today.
- This week we will focus on... Next we are going to...

BREAKTHROUGH #-7 Making Personal Connections

- $\bullet \mbox{It's}$ important to get to know the personbehind the patient.
- •Patient-centered relationships are critical in helping patients feel safe and comfortable.
- •Creating meaningful connections with patients can improve outcomes and trust.
- •Know their name
- •Remember facts about them
- •Show interest in their lives and share stories of your own



BREAKTHROUGH



People may hear our words but they will feel your attitude.

-John C Maxwell

BREAKTHROUGH #8- Trust

- •It's essential for healthcare professionals to inspire trust in patients.
- •Why?
- •Because health and healthcare in general involve an element of uncertainty and risk for the vulnerable patient.
- •The patient is reliant on the competence and intentions of the healthcare professional.
- •Definition of trust:
- •"Firm belief in the reliability, truth, or ability of someone or something"



BREAKTHROUGH How to Build Trust

- •Healthcare settings are scary for many patients.
- Build rapport
- •It's important to make them feel as comfortable as possible.
- •Always tell the truth.
- •Share information openly.
- •Be willing to admit mistakes.
- •By using the skills we have already discussed you can immediately on Day 1 show rapport with the patients and lay the foundation of trust.



BREAKTHROUGH Trust Leads to Great Things

- •Remember your patients are often:
- Frustrated
- In pain
- $\bullet Uncomfortable$
- Tired
- •High levels of trust have been associated with many benefits:
- •Perception of better care
- •Greater acceptance to recommended treatment
- •Greater adherence to that treatment
- •Lower anxiety in relation to any treatment taken



BREAKTHROUGH #9- Cultural Awareness

- •You will likely work with people every day who come from a wide range of social, cultural, and educational backgrounds.
- •Every patient and coworker is unique, and it's important to be aware and sensitive.
- Things to consider
- •Fluency with English
- •Preferred name and pronoun
- •Cultural dress with adjustment
- •Religious beliefs



BREAKTHROUGH #10- Compassion

- $\hbox{\bf •} Conveying \ \textbf{compassion} \ is \ an \ essential$ communication skill in healthcare.
- Studies show that compassion can assist in prompting fast recovery from acute illness, enhancing the management of chronic illness, and relieving anxiety.
- •You can deliver compassionate healthcare by putting yourself in the patient's shoes and understanding their needs and expectations.





Communication Barriers Eliminate Roadblocks to **Effective Communication**

BREAKTHROUGH Physical Barriers

- •The environment in which you communicate with a patient can make a huge difference in effective communication.
- •Settings can increase patient stress:
- Busy
- Loud
- $\bullet \ \, \text{Distracting}$
- •To create a safe and comfortable environment:
- Close doors
- Open blinds
- •Mitigating outside noises whenever you can
- •Create a welcoming setting.
- •What are the elephants in the practice?



BREAKTHROUGH Social Barriers

- •Choose your message based on differences in:
- •Language
- Religion
- •Culture
- •Age
- •With employees:
- •Work Ethic
- Values
- Education Level



BREAKTHROUGH Psychological Barriers

- •Internal Barriers:
- Anxiety
- Stress
- •Dementia
- •Mental Laziness
- •Boredom
- •Closed-mindedness
- •Emotional Reactions
- •Self-centeredness
- •Sense of Superiority Impatience



BREAKTHROUGH Age Barrier Child Patients

- •Communicate with the Parent:
- •A large part of communicating with children as patients is the inclusion of their parents or guardians.
- •Most of the time they are stressed and need answers.
- •Teach them how asses improvement.
- •Communicate with the Child:
- •Don't speak around teenagers—get them on board
- •Sit at their level.
- •Communicate your plan for sport participation.
- •Use props or analogies to explain.



	Apply It	
9	Put It into THE Practice	i
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BREAKTHROUGH COACHING	What You Should Never Say	
	 In any position never use phrases that make you or the other person look stupid: 	
A	•I don't know.	
	•I haven't ever been adjusted.	
	•I don't take vitamins.	
	•I don't know what to do next.	
	-i doil t know what to do next.	
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BREAKTHROUGH COACHING	What You Should Say	
	•Instead use positive phrasing:	
	"You need to speak with Susie, she can best answer your question."	
	•"That's a good question for the doctor. Let me speak with him."	
	•"I consulted with Dr. X on your case."	
	•"I asked a colleague to look at your x-rays."	

BREAKTHROUGH Motivate Them



- •Yes we got into healthcare to be of service to people and make them better
- •But....
- •We are essentially salespeople too.
- •Our services are "Optional". Patients have to choose to make our services a priority in their schedule and in their budget.
- •Who is your biggest competitor?
- •Anything they will spend money on.
- Patient can't afford everything but they can afford what they see value in.

BREAKTHROUGH What Are You Saying Without Words

- •The grumpy cat face
- •The distracted tone
- •Not looking up when a patient comes in or leaves
- •Feeling hurried or rushed
- •Does the last patient of the night feel pushed out the door



BREAKTHROUGH Scheduling Appointments: The Two Choice Method

- •Offer the patient two choices:
 - •"We have an appointment tomorrow morning at 11:30 or tomorrow evening at 5:30. Which is more convenient for you?"
- •Either choice is fine and it keeps you in control of the appointment schedule
- •Solidify the appointment—repeat the appointment at end of call.



Complete the New Patient Call

•Ending the call:

- •Confirm patient knows where they are going
- •Text them your address link.
- •No one likes to get lost!
- •We look forward to seeing you tomorrow at 5:30.
- •Record the appointment as NP in the daily schedule.



BREAKTHROUGH Clear Communication Pre-Day 1: New Patient Phone Call



Say With Words:

- Our next available appointment is not until tomorrow.
- We help many patients with similar conditions.
- Acknowledge referral source.



Motivate:

 Everything you say is to encourage them to come through the door!



Say Without Words:

- •My City Chiropractic Center, hold please, click...
- •Dull voice
- Annoyed voice
- •Um, I don't know...
- •Smiling cheerful voice



What Never To Say:

- •We are wide open.
- •What time would you like?

BREAKTHROUGH Clear Communication Day 1: Check In



Say With Words:

- Mrs. Smith, we have been expecting you!
- Welcome to the office!
- My name is Pam, we spoke on the phone.



Say Without Words:

- ·I'm too busy for you.
- •Not looking up.
- •Smile and make eye contact



Motivate:

 Confirm that they made the right choice.



What Never To Say:

- •Do you have an appointment?
- •Is this your first visit?

BREAKTHROUGH Clear Communication Day 1: Exam Say With Words: Say Without Words: Ask what is important to •Be present with the patient. them. Learn what they value by asking what is this condition preventing you •Gentle appropriate touch. •Anticipate their condition. from doing? MOTIVATION Motivate: What Never To Say: • Build rapport so that the • This won't take long to fix. patient trusts you and comes back for ROF. This isn't bad at all.

• "I went to a specialist and he gave me a dx!" • "My PCP wants me to go to get PT."

BREAKTHROUGH Clear Communication Day	1: Check Out	
Say With Words: You need to see the doctor tomorrow to go over your findings. Wasn't that the most detailed exam you ever had? Do you understand your	Say Without Words: •Get out of your seat and stand by the patient. •Answer the phone and don't acknowledge the patient.	
Motivate: • Let them know that they are in the right place and will get some answers.	What Never To Say: •Call me for your appointment when you can.	
BREAKTHROUGH COLORING COLORING	2: Report of Findings	
Simplicity & Consistency: Use small words and short sentences. Be clear and non-threatening, while staying hor People loose confidence in you when you use b		
Don't go too simple. But, do not spill everything you know. But beware of coming across as condescending. Use analogies and models.		
Be prepared to repeat yourself. Express concepts in several different ways.		

Clear Communication Day 2: Report of Findings

- •Say with words:
- •Relate it to something they already understand:
- •Dentist = Wellness, Orthodontist = Stability
- •How can you show what you know without being labeled a show off?
 - •Clear phrasing
 - •Answer the questions that haven't been asked
 - ·Listen to their questions
 - \bullet Have others sing praises of the other staff
- Patients are in the WHY: Why did it happen? Why me?
- •Say: "You are in the right place. When life gives you lemons, we'll help you make lemonade!"



BREAKTHROUGH Say What People Want to Hear

•Exam & Day 2

- •They do not want to hear they need to come in 24 times.
- •They want to hear that you can help them.
- •Answer the **unasked questions** so that the patient can respond:
- •Yes, I know what is wrong.
- •Yes, I know how to fix it.
- •Yes, I know how to pay for this.
- •Yes, I am committed to get well.
- •Give it to them written in a Handout for review at home.



BREAKTHROUGH Clear Communication Finance Counselor



Say With Words:

- You have great insurance.
- If you don't have insurance, we can help make care fit into your family budget.



Say Without Words:

- Calm the patient. No one likes to talk money.
- •Ease the anxiety.



Motivate:

 Encourage the patient to stay and pay.



What Never To Say:

Your insurance stinks!

Clear Communication: Financial Consultation

• Words of Wisdom for Financial Consultation:

• If I ruled the world...

• "As much as we will come to love you, we really do not **want** to see you three times a week."

•4 Yeses is key!

- •Yes, I understand my condition
- •Yes, I understand the treatment plan
- •Yes, I understand my financial
- Yes I will schedule
- Get active commitment.





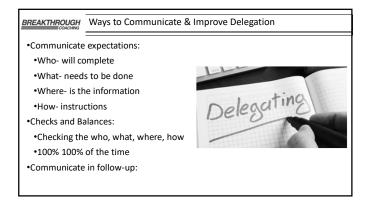
Effective Employee Communication

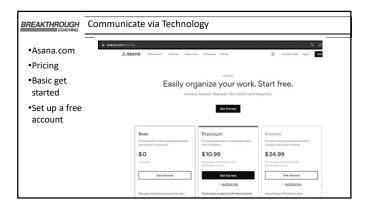
Closing the Delegation Loop

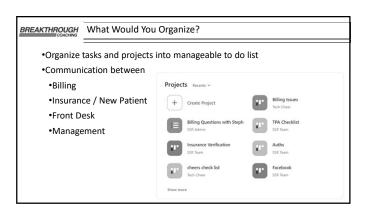
BREAKTHROUGH Reasons To Delegate

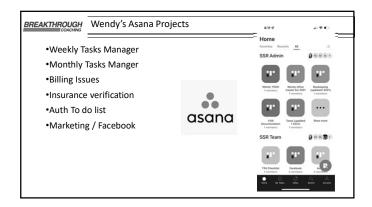
- Delegation refers to the transfer of responsibility for specific tasks from one person to another.
- "CEOs who excel in delegating generate 33% percent higher revenue. " (a Gallup study)
 - Executives can't accomplish everything alone
 - When you delegate to a team you are communicating trust in the employee which will boost morale and increase productivity
- Part time people in same role
- Nothing falls through cracks
- •Spot the handing same task back and forth
- •Shared projects
- •Communication & efficiency
- Team approach
- \bullet Its like the game of hot potatoes only backwards.

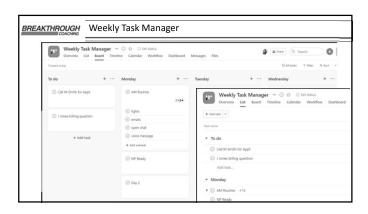


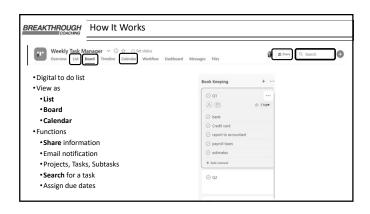


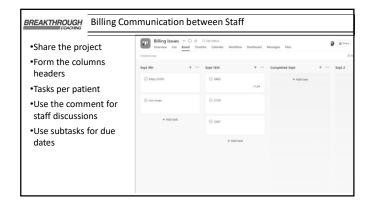


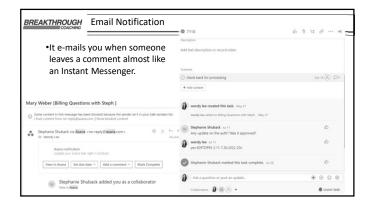




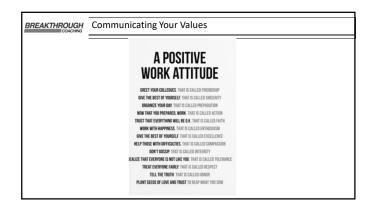


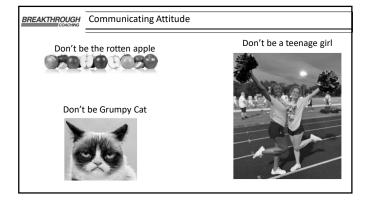


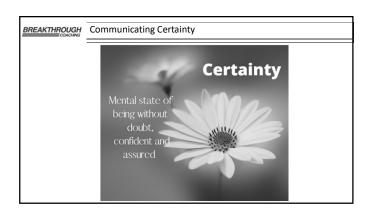












BREAKTHROUGH Communicating the Best Within You?

- •Take ownership
- •What are your strengths?
- •What are your weaknesses?
- Make changes
- •Focus on what you can control
- •Focus on one change at a time
- •The best is the **totality** of the unique and wonderful you!
- •How do you express your best in your life?



BREAKTHROUGH Thinkers vs. Doers

- •Thinkers are analyzers. They become paralyzed because they are too busy trying to become masterfully competent of where they currently are.
- •Doers are producers. They know that to grow, they must continually stretch their circle of competence.
- •Are you primarily a Thinker or a Doer?



BREAKTHROUGH Thinkers

- •To arrive at your pinnacle you must take action.
- •When you would rather discuss action, read books about taking action, draw up plans and goal sheets about action, or distract yourself with low priority action - stop!
- •Take massive, powerful, persistent, and unrelenting action.
- •Gandhi said, "You must be the change you wish to see in the world."



BREAKTHROUGH Doers

- •To rise to your zenith, set aside time for reflection.
- •Your instinct may be to skip analysis, planning, and thinking, and just run out and begin!
- •This can result in you taking massive action on low priority items – **stop**!
- •Ponder your assumptions, prioritize, and make sure you are working on the right things.



BREAKTHROUGH Seek Balance

- •Look to the **top achievers** for examples of balance.
- •Look for **role models** of Thinkers/Doers in your life to serve as an example for your own behavior.
- •Develop true **balance** in yourself.
- •Remember: "Hyping oneself is **toxic**. Believing one's own hype is **fatal**."



BREAKTHROUGH Value Yourself



- •You are the champion of and not the supervisor of disease and death.
- •You are the **best last chance** for vibrant life in a world rushing headlong towards dimming vibrancy and health.
- •You are so valuable!

BREAKTHROUGH COACHING	
-	THE ONLY PERSON YOU SHOULD TRY TO BE BETTER THAN, IS THE PERSON YOU WERE YESTERDAY.

The biggest communication problem is we do not listen to understand.

We listen to reply.





Powerful Communication

It's about Perceptions, Beliefs & Values

